

ORD ORGANIZATIONAL PROFILE

In people we invest



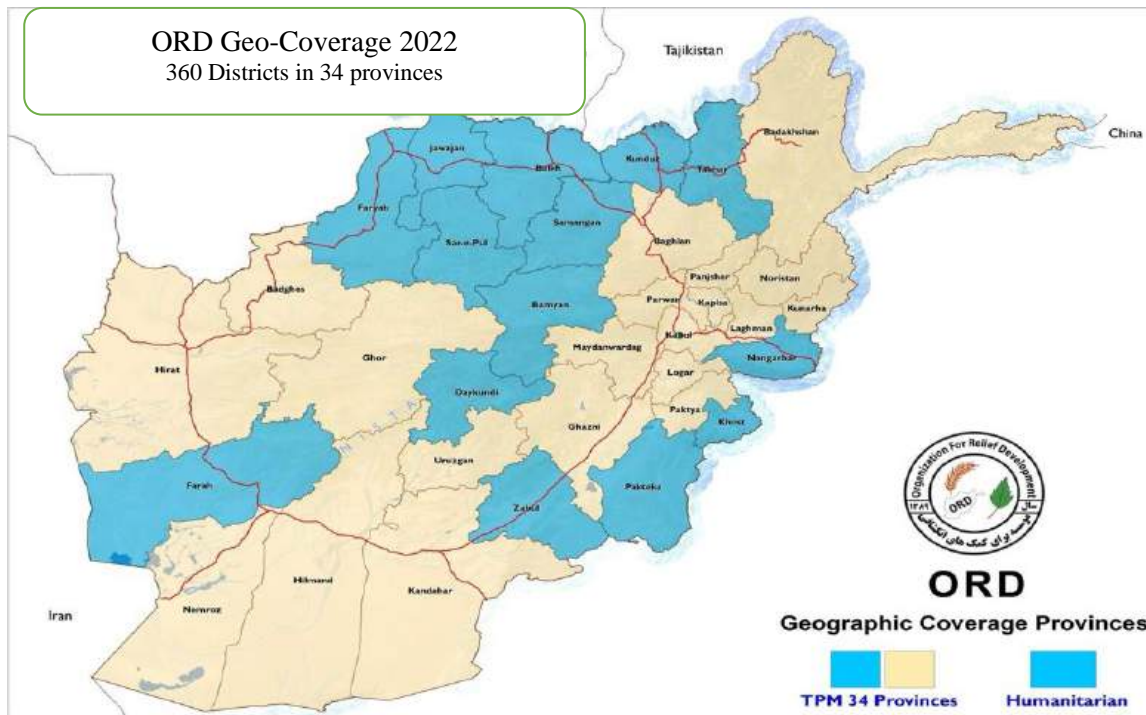
Organization for Relief Development

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1. Background:

Organization for Relief Development is an Afghan non-governmental, non-political and not-for-profit organization dedicated to the sustainable development of the Afghan communities across 34 provinces of Afghanistan—the development that links the normative concept of sustainability into the lives of Afghan communities. ORD strive to bring-off the triumph of SD-Goal-1: End poverty & economic empowerment in all its forms everywhere, SD-Goal-2: End hunger, achieve food security and improved nutrition, and promote sustainable agriculture, SD-Goal 6: Clean water and sanitation, SD-Goal 10: Reduced inequality, and SD-Goal 16: Protection, peace, justice and strong institutions for the Afghans especially displaced communities, refugees, women, youth and



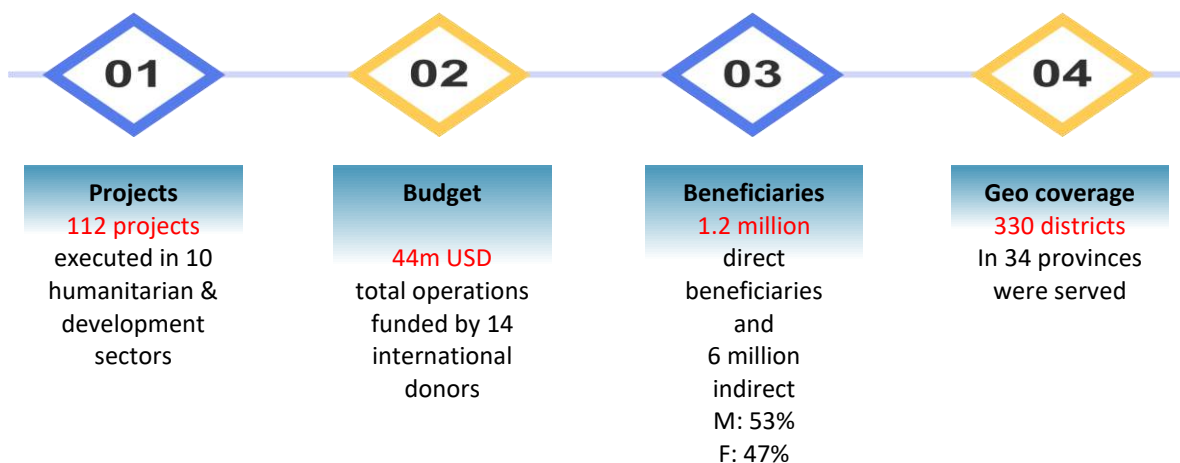
other vulnerable segments of the society. Besides, in close harmony and partnership with the United Nations and other multinational organizations, ORD endeavors to provide decent living condition for the survival and protection of communities exposed to extreme risk during hunger, emergencies, crises and conflicts. Today we are one of the Afghanistan’s largest indigenous relief and life-saving operations, working around the country, saving millions of lives.

A specialized team of engineers and development experts registered ORD with the Ministry of Economy in Afghanistan in May 2010, with the aim to rehabilitate the community infrastructure and invest in building local human capacities to enable communities to manage their own lives independently in a sustainable manner. Soon after establishment, ORD has proved its capacity in effectively addressing the needs of people through rehabilitation and humanitarian programs in the central, southern and eastern Afghanistan. Grounded on the feats, ORD expanded its geographical and thematic sprawl into the entire country. ORD is proud of its 12 years of honest and sincere service delivery to the larger Afghan community and exclusively to the war and conflict affected population. As an integral slice of the country sustainable development programs, ORD

performed 112 projects in the humanitarian and development spheres with a fundamental emphasis on the community-driven development, social inclusion and accountability, empowerment, economic self-reliance and fixing social vulnerabilities that affect their lives.

ORD have faith in the principles of local values, rights and local development, and guarantees its persistent presence at the grass-root level to find out people's problems and bring it forward to address it through mutual partnerships with the communities, authorities and donors.

Cumulative performance in 12 years



Throughout its lifespan, ORD has reached a hefty number of people (1.2million beneficiaries-direct) who benefited from the programs including men, women, youth, religious scholars, Village Chiefs (Elders), Tribal Leaders, CDC Members, Members of Local Councils, School and University Teachers and Students, Minorities, Persons with Disabilities, Victims of Natural Disasters, Internally Displaced Persons, Provincial, District and Local Government Employees etc.

After, the August 2021 crisis, the civic space has been critically shrunk for the local NGOs/CSOs in Afghanistan including ORD, its staff, operations and programs. ORD has seen plentiful challenges including high threats to the offices/properties and female personnel, but the persistent connections and communication with the local vulnerable communities have given the power and recognition to ORD to raise voice and find out timely solutions to sustain its presence and meet the humanitarian needs of the communities especially food, health, infrastructure, water and sanitation etc. In reference to the distinctive contextual operations challenges, ORD strategized alternative plans to reach to the vulnerable people, appraise their essential needs, build collaborations and respond to address and enhance local coping mechanisms for their survival, resilience and sustainability. No doubt that 2021 and 2022 were challenging and hectic years for the entire Afghan country humanitarian group, but working and living with the target communities, helped ORD to manage a skillful transition to full-scale humanitarian operations (over 8 million USD annual operations) at country level.

ORD invests in local potentials for future growth.

COMMUNITY-BASED PROTECTION Projects (CBP) Projects - 2018 Greenhouses and Kitchen Garden Projects – Kunduz



2. Strategic Outlook:

Vision: A just democratic society with equal access to power and resources, where people live in equality, dignity and prosperity.

Mission: Empower communities through adapting the principles and strategies of localization, sustainable development, economic self-reliance and social integrity.

3. Core Values:

ORD heartfelt work is underpinned by a set of core values that help to inform and inspire us to reach to our goals of building independent and sustainable communities:

- Mutual Respect: Respect everyone and the value of diversity,
- Care for All: Provide care for vulnerable groups; orphans, widows and elderly people,
- Solidarity with the Poor: Poverty and exclusion will be the only bias in our commitment to the fight against poverty and vulnerability,
- Equity and Justice: Ensure equal opportunity to everyone, irrespective of race, gender, color, class, ethnicity, disability and location,
- Honesty and Transparency: Being accountable and open at all levels.

4. Thematic Areas:

ORD basic community development doctrine is SDGs-centered, we are working with communities and our development partners to tune and harmonize our efforts around and with SDGs 2030 goals, to bring peace and prosperity to communities. ORD is longstanding partner of the United Nations and donors to responds to all sorts of disasters and emergencies and save lives. In order to reach to the maximum level of the strategic outlook, ORD strategizes focus on the following thematic interventions:

1. Livelihood and Economic Development
2. Education and Skill-building
3. Water (WASH) and Energy
4. Food Security and Agriculture
5. Community Infrastructure development
6. Humanitarian and Relief Response



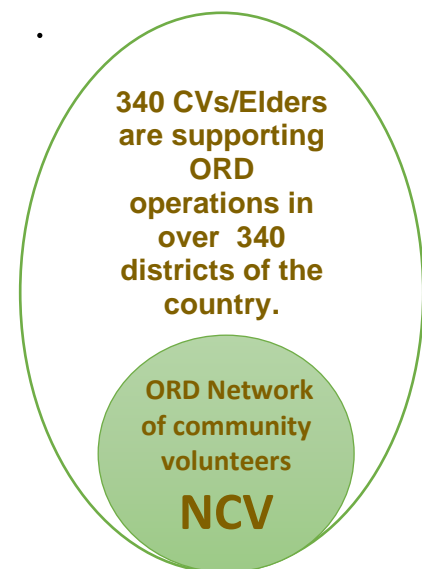
5. Cross Cutting Themes:

The following are the ORD's cross-cutting themes which are either directly or indirectly mainstreamed in the program planning and implementation across all projects and programs:

- o Youth Integration
- o Women Empowerment
- o Protection and rights

6. Target Groups & Local Stakeholders:

ORD has a **Two-tier system** of program target groups and stakeholders: The **first tier** encompasses the direct beneficiaries including men, women, youth, boys and girls, persons with disabilities, elderly families and households, who are directly getting support from the ORD programs. At the **second tier**, ORD diligently works to engage the local governance bodies, community shuras,



social groups, community elders/volunteers, community-based organizations, local suppliers and local CSOs in order to reach to the tier-1 target groups. and guarantee that they are benefiting on see-through basis. We steadily invest in the capacity of tier-2 target groups to institutionalize relief and development work at community level. ORD keeps a full network of Community Volunteers (NCV) at almost 85% of districts around the country.

7. Geographical Coverage:

Although, ORD initially limited the geographical focus to Central and Southeast regions; but gradually, ORD achieved the primary goals and build professional capacities and infrastructure; consequently the geographical coverage has been extended towards Northern region (Balkh, Jawzjan, Samangan, Faryab and Saripul), Northeastern (Badakhshan, Takhar, Kunduz and Baghalan), Eastern (Nangarhar, Laghman & Kunar), Southeastern region (Paktia, Paktika & Khost), and Western region (Farah, Herat & Badghis) of Afghanistan. Presently ORD has operational capability to work in all 34 provinces of the country, through its five existing regional offices.

Due to specific nature of disasters and crises, ORD can dynamically shift its operational units to hotspots of emergencies response. ORD has the capability to extend access and operations through its network of community volunteers to almost all 366 districts of the country, in a minimum short time. Our operational strategy is to be flexible in nature, but dynamic in action.

8. Funders and Partners:

ORD governs its fundraising policy to build mutual partnerships for a common human cause, with the Individual Donors, Charity Foundations, International Organizations, the United Nations and Governments. The

ORD undertakes women-centric economic development interventions, as root-factor in poverty eradication which leads to sustainable livelihood.

Provision of egg-laying hen/chicken, hen's food & training for 90 female-headed families in Zainabia and Amir Younos villages - Nahr-e-Shahi district, Balkh.
UNHCR-ORD



partnerships are built based on the Respect for Universal Principles for human rights and ensure that our public policy positions and advocacy are in line with our mission, accurate and in conformity with universal humanitarian laws and applicable national laws of Afghanistan. The ORD's programs are conducted in genuine partnership with local communities and address the local needs and

conditions. Based on this rule, ORD has built a reputable legacy of partnership footprint with the following donors and supporters:

- UNOCHA/Afghanistan Humanitarian Fund (AHF)
- UNHCR
- FAO
- UNDP
- Norwegian Church Aid (NCA)
- Caritas Germany
- UNWFP
- UNICEF
- PATRIP Foundation Germany
- DAARRT Afghanistan / DPA
- Central Asia Initiative (CAI)
- GIZ Germany and



We always target one step beyond the donors' expectation.

9. ORD Education and Skill-Building Unit: 7.6 million USD Portfolio (Details at Appendix-1)

Education projects are mostly part of ORD Integrated Area Development and Intergraded Livelihood programs, Managed by ORD Education Unit. We foster children education through enabling environment philosophy. ORD in addition to running normal or CBE classes, support schools with buildings/facilities, labs, play area, library, WASH components, parents and teacher trainings, school management and school repair and renovation. ORD works in this sector since early 2013. So far ORD has executed 20 education packages/projects (64,000 children and 640 teacher beneficiaries--46% female) in 13 provinces in North, and North-East, East and South-Eastern regions as Intergraded education components within the ORD Community Based Protection and Integrated Area Based and Livelihood programs. Our Education partners are UNHCR, PATRIP Foundation-Germany, NCA and CAI America.

ORD’s UN Cluster-wise Funding Status 2016 - 2022

Cluster	No. of Projects/Programs	Funding (USD)	PERCENTAGE (%)
Education	6	4,977,764.98	13.612
ES-NFI	37	13,678,535	33.426
FSAC	21	10,634,848	32.447
WASH	10	3,276,014	9.7374
GBV	5	39,953	0.774
Health	6	3,392,300	10.002
TOTAL	85	44,089,548.98	100%

School construction in Yakatoot village of Dehdadi district, Balkh province—by ORD

1

ORD Education

Unit provided schools/classes and other learning facilities for **above 24000 children** in North, Northeast and Eastern and South Eastern regions.





2 Schools are equipped by ORD with education facilities at Sheer Khan Bandar Cluster, Imam Sahib, Konduz and Khost province.

ORD provided 340 school classes with chairs and desks.

3 Women leadership training

ORD provided 1460 women with skill, leadership and management training.

ToT for teachers in Takhar



ToT for teachers in Kundoz



4 Deep water well, installation of solar system and water reservoir in Almar female high school

ORD Education Unit provided safe drinking water in schools for above 18000 children.





RHU for Schools



5 240 Refugee Housing Units (RHU) were installed as local school classes in 9 provinces of the North and the Northeastern regions



6 About 3738 children were provided with community based and EiE classes during ORD Integrated community protection program in North, North East and Eastern regions.

7 ORD Construct Library, Latrine and play ground for about 24 schools in Afghanistan. Standard 4 cabinet latrine in Qalin Bafan primary school, the library in Rah-e-Mahrifat high school of Sakhi camp PARR site of Balkh, and the guard room in female high school in Sher Khan Bander PARR site of Kunduz were constructed in Dec 2021, by ORD Education unit.



Latrine



Guard Room



Library



Library

10. ORD WASH & ENERGY UNIT: a profile of 63 WASH projects, 4.7 million USD

Since early 2013, ORD is an active member of the country's **WASH Cluster** with large scale partnership with **AHF, UNHCR, UNICEF and PATRIIP Foundation Germany**, in North, North-East, East and South-Eastern regions (11 provinces), where ORD executed 63 WASH projects and delivered water, hygiene and energy services to 4700 households (330,000 beneficiaries) . In addition ORD WASH sector conducted Third Party independent Monitoring (TPM) of UNICEF 812 WASH projects, through total of 3000 M&E missions/visits in 34 provinces of Afghanistan for 35 consecutive months from 2020 till 2023.

With a total 161 **professional staff**, ORD WASH Unit has full-fledged capacity to execute construction of pipe schemes, water wells with hand pumps, solar water wells with metal water



ORD WASH

tanks, latrines, provision of hygiene kits, hygiene awareness-training , school WASH systems, and emergency WASH support to IDPs, refugees and other conflict affected population. ORD has multi-years' experience in quality control and monitoring of country-wide WASH programs across the regions. During emergencies, ORD has the capacity to **deploy emergency WASH teams in 72 hours** at any corner of the country through

direct support of ORD community elders' contacts, network of ORD volunteers and local shooras.

ORD WASH & Energy Unit Brief Profile		
List of projects can be provided on request		
N	Parameters	Metrics
1	Years of experience	11 years
2	Number of projects Implemented	63 projects
3	Major Donors/Partners in the sector	4: AHF, UNHCR, UNICEF and PARTIP Foundation Germany
	Third Party Monitoring by ORD: <i>Of WASH projects all over the 34 provinces</i>	812 projects: <i>(Water Sully-371+ Wash In Schools-265 + WASH I health Facilities-176)</i>
4	Cumulative Sector budget	2.5 million USD 2.2 Million USD WASH TPM program
5	Sector Subcontracted value	1.4 million USD
6	Sector coverage area: <i>North, North East, East, South Eastern regions</i> <i>48 Districts/95 villages</i>	<u>Conventional WASH:</u> Paktika, Jawzjan, Samangan, Balkh, Kunduz, Faryab, Takhar, Badakhshan Baghlan, Faryab, and Sar e Pul.

		WASH TPM: 34 provinces
7	Cumulative number of employees	161 (130M + 31F)
8	Cumulative number of beneficiaries/ Direct	330,465 (165,000 M + 165465 F)
9	Cumulative number of beneficiaries/indirect	1.04 million population of 95 villages

ORD WASH Areas of Expertise:

1. Water supply and sanitation infrastructure development and management.
2. Hygiene promotion and behavior change communication.
3. Water quality monitoring and treatment.
4. Sanitation and waste management.
5. Disaster risk reduction and emergency response in WASH.
6. Capacity building and training in WASH practices.
7. WASH program planning, implementation, and



ORD WASH in Schools

- evaluation.
8. Community engagement and participation in WASH initiatives.
 9. Sustainable water resource management.
 10. Cross-sectoral collaboration for integrated WASH solutions.

Focus Areas of ORD WASH Sector:

1. Improving access to clean and safe drinking water for communities (Pip schemes & water networks)
2. Promoting proper sanitation and hygiene practices to prevent diseases.
3. Enhancing water and sanitation infrastructure in underserved areas.
4. Addressing gender and social inequalities in WASH services.
5. Strengthening disaster preparedness and response in WASH.

6. Promoting sustainable and environmentally friendly WASH solutions.
7. Advocating for policy and regulatory frameworks to support WASH initiatives.
8. Empowering communities through WASH education and awareness.
9. Ensuring the inclusion of marginalized groups in WASH programs.
10. Monitoring and evaluating the impact of WASH interventions for continuous improvement.
11. Third party WASH quality control and monitoring



ORD is involved with National WASH actors:

- National WASH Network
- Ministry of MRRD
- National Health Department
- National Disaster Management Authority
- WASH cluster

At International levels, ORD is involved with below WASH actors:

- UNICEF (United Nations Children's Fund)
- WHO (World Health Organization)
- Oxfam International
- Save the Children
- WaterAid

11. ORD Food Security and Livelihood (FSL) UNIT: a profile of 88 FSL projects, 11.2 million USD

Since 2014 ORD works with donors(AHF, FAO, NCA, UNDP, UNHCR, Caritas Germany, and WFP) and local partner-communities to enhance food security in the most vulnerable and food insecure districts of Afghanistan. ORD embarks on the four pillars of food security: availability, access, utilization and stability. The nutritional dimension is an integral part of ORD food security program.

ORD FSL Unit Brief Profile		
<i>List of projects can be provided on request</i>		
N	Parameters	Metrics
1	Years of experience in FSL	9 years
2	Number of projects Implemented	88 projects
3	Total Donors/Partners in the sector	8: AHF, FAO, NCA, UNDP, UNHCR, Caritas Germany, WFP and PATRIP Foundation Germany
4	Cumulative Sector budget	18.2 million USD
5	Sector Subcontracted value	4 million USD
6	Sector coverage area <i>17 Provinces, 63 districts/2400 village</i>	Bamyan, Takhar, Faryab, Farah, Zabul, Ghazni, Paktika, Kunduz, Balkh, Daikundi, Khost, Nangarhar, Jawzjan, Sar e Pul, Badakhsahn, Baghlan and Samangan
7	Cumulative number of employees	176 (150M + 36F)
8	Cumulative number of beneficiaries/ Direct	217,560 (107,780M + 32,000F)
9	Cumulative number of beneficiaries/Indirect	1,134,000 (578,340M +109780F)

At ORD we amalgamate food security and livelihood projects as an integrated model of basic human needs and human security, the ability of a households to meet its basic needs and realize its basic rights. These needs include adequate food, health, shelter, small family income, basic education, skill, assets, local resource management and job opportunities, all including active and equal community participation. In order to ensure sustainable livelihood, ORD strives to help poor households to boost their human capital, social capital, physical capital, natural capital and financial capital. ORD FSL unit provides households with assets, jobs, skills, and safety-net. Having above nine-year field experience in FSL, ORD is now an expert organization in livelihood data collection and assessment of livelihood vulnerability. With nine years field experience in over 2400 Afghan villages across 17 provinces, ORD FSL unit successfully implemented above 88 projects with 217,560 direct and 1,134,000 indirect beneficiaries. We have the skill and accessibility to reach to affected communities with our FSL services in first 72 hours on the onset of any emergency.

ORD FSL unit area of expertise and focus

1. Food Security and Agriculture
2. Livelihoods and Income Generation
3. Nutrition and Health
4. Food Systems and Value Chains
5. Climate Change and Resilience
6. Improving access to nutritious food for vulnerable populations
7. Enhancing agricultural productivity and sustainable farming practices
8. Promoting income-generating activities and livelihood diversification
9. Strengthening food systems and value chains for efficient food production and distribution
10. Building resilience to climate change and natural disasters in the agriculture sector
11. Introducing and infusion of financial inclusion into FSL interventions,
12. Linkages between village production and markets.



National and International level coordination in the FSL sector

National Food Security and Nutrition Council (NFSNC)
 Ministry of Agriculture and Ministry of Rural Development
 Ministry of Health (MOH)
 Ministry of Social Affairs (MOSA)
 National Disaster Management Authority (NDMA)
 United Nations Food and Agriculture Organization (FAO)
 World Food Program (WFP)

United Nations Children's Fund (UNICEF)
International Committee of the Red Cross (ICRC)
Non-Governmental Organizations (NGOs) working in the FSAC sector



Carpet Weaving Project - Noor Abad
PARR Site, Jawzjan - 2019



Women are on the top aid agenda of ORD
Women Bakery Project Balkh 2022



Animal Husbandry Project in Jawzjan and Sar-i-Pul - 2022



Two right holders of the Mobile Repairing
Project in their shops – Fayzabad,
Badakhshan 2021



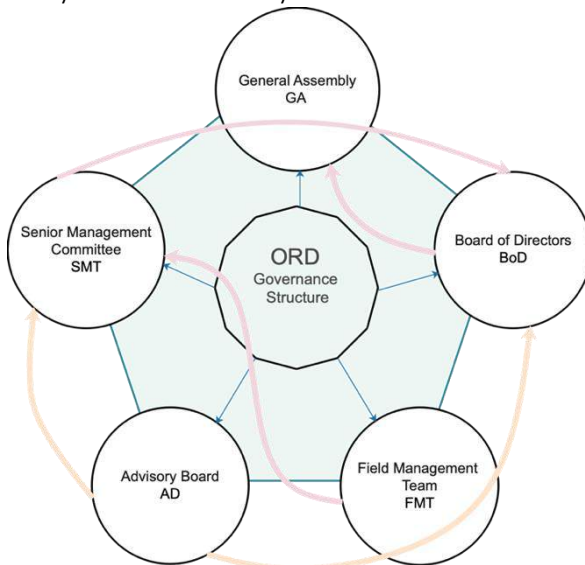
Distribution of Solar panels – Badakhshan
2022



12. Organization Systems and Standard Approaches:

12.1. Governance: ORD has five pillars of organizational governance. It includes the i) General Assembly (GA), ii) Board of Directors (BoD), iii) Advisory Board (AB), iv) Senior Management Team (SMT) and v) Field Management Team (FMT):

i) **General Assembly (GA):** Is the most top-level governance body, holding meetings one each two years. This body appoints the BoD and can suspend, dissolve and reactivate the organization in line with ORD bylaws and country NGO laws.



ii) **Board of Directors (BoD):** This body appoints and terminates the Director General of the organization, elects new members to the board, chairman of the board, appoints temporary and/or permanent audit, investigation, technical and partnership committees, based on need. This body provide strategic directions to the organization, can terminate partnerships, and signs contracts of above the level of director general. This body holds its scheduled meeting every six months and reports to GA.



ORD brings clean drinking water to communities, living under prolong droughts, conflicts and disasters.

- iii) **Advisory Board (AB):** AB is not a governance body, it rather provides a technical advisory role on strategic and technical issues, where committed professional experts provide expert level inputs for matters of strategic importance. This body meet based on requirements.
- iv) **Senior Management Team (SMT):** SMT is the most critical governance body within ORD hierarchy. SMT hold regular meeting on weekly basis and has responsibility to take major operational decision for the program and project execution. Generally director of the organization chairs this body and heads of sections such as finance, HR, procurement, program, security, administration can be members of this body. This body under director, reports to BoD. Director should refer major policy and operational decision to the review and decision of this body. SMT maintains major external relations directly or through the director general or relevant section heads.
- v) **Field Management Team (FMT):** This body is the decision maker on the day-to-day activities at field level and hold meetings once each week. ORD director and/or program director/manager can appoint members to this team for each region as appropriate and as required by the nature of operations at each province/region. ORD HQ should appoint the chairman of this body for each FMT. This body reports to the SMT at HQ on weekly basis or as necessary. This body also handles limited level of external relations at filed level.

We unveil the invisible capabilities

ORD uplifts the grassroots of the community, to ensure durable prosperity, dignity and indigenous economic growth.

An ORD women literacy class in North Afghanistan where ORD enrolled and graduated 1788 women and men from community based literacy classes.

Operated by ORD
Education Unit



ORD's standard program approaches:

Executive Approach	Description
Community led Planning	ORD assures that all programs are designed participatorily and based on the needs of the people.
Social Inclusion	Provide equal opportunity for all right holders to learn and become part of the services and accountability in communities.
Accountability	Ensure that ORD shall be accountable to its beneficiaries, staff, right holders, communities, duty bearers and funders while delivering services.
Gender Equality	ORD ensures that all programs are equally integrating the gender perspective, and address relevant gaps and challenges.
Organization Development (OD)	ORD builds institutional and operational capacity to deliver services with professionalism and total quality. We ensure continues learning and development.
Do No Harm Principle	ORD adopts and adheres with principles to avoid any harm to the human, local culture, values, properties, environment and human dignity.
Value for Money	ORD puts in place the four principles of Economy, Efficiency, Effectiveness and Equity to ensure value for money.
Strategic Advocacy	ORD puts evidence-based advocacy in programs to address the needs through learning and accounting the duty bearers.
Localization	ORD stives to invest in local capacities and utilize local resources and use local coping mechanisms as priority solutions.
Donors' visibility	At ORD we make sure that communities and beneficiaries appreciate and see the moral and material, support of governments and donors.
Openness and transparency	ORD operates in full openness to all stakeholders and makes sure that our program records and process are accessible to all relevant parties including target communities.

12.3. Financial Systems: ORD has well-designed financial management and control which ensures that all funds are effectively and efficiently used and minimize the risk of funds being misused. We keep systematics recording of all expenses and procurements for minimum eight years. ORD operates according to the budget approved by its governing body and agreed with donors. ORD exercises adequate internal controls over disbursements to avoid unauthorized payments, prohibiting any un-auditable transactions or loans to members of its governing body or staff or target groups. ORD's annual, audited financial statements are produced by certified public audit firms; presented timely (normally not later than 6 months after the end of the financial year) and in line with the ORD's written finance policy; comply with nationally accepted accounting standards and legal requirements. ORD's relevant policies specifically prohibit acts of bribery and/or corruption by staff or other persons working for, or on behalf of ORD, identify appropriate steps to be undertaken in cases of suspected bribery or corruption. ORD has zero tolerance policy

in case of corruption and financial abuse. Our financial management capacity is audited and certified by UNHCR, OCHA, UNICEF and GIZ.



**At ORD
there is no room
to compromise on
equality,
transparency and
accountability to
the affected
people.**

12.4. ORD Procurement System: ORD practice fully transparent, open, and competitive procurement system, which ensures best value for money. Our Manual has been developed with reference to publicly accessible procurement documents and procurement standards of UNHCR, UN Agencies, Europe Aid and ECHO. It ensures that funds are being spent honestly and efficiently to the benefit of our beneficiaries and target communities. The system ensures:

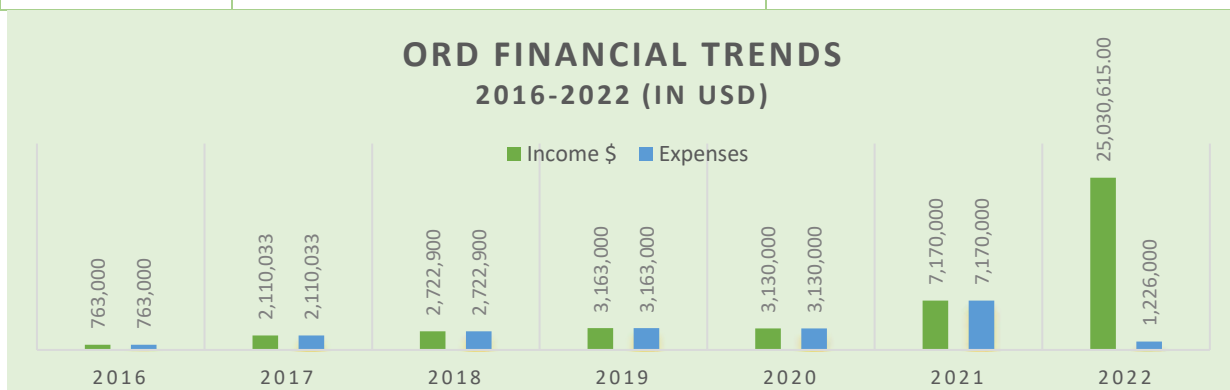
- a. Transparency and Equal Opportunity
- b. Best Value for Money
- c. Fairness, integrity, and transparency
- d. Effective international competition
- e. Avoid Conflicts of Interest
- f. Serves best Interest of the ORD

Our procurement system has been certified by UNHCR, FAO, UNOCHA and UNICEF. This department is run by a well-trained team of procurement and supply professionals, in close coordination with our finance and program departments.

13. Annual Financial Turnover from 2016-2022:

Fiscal Year	Annual Financials (USD)	
	Income \$	Expenditure \$
2022	25,030,615.00	1,226,000.00
2021	7,170,000.00	7,170,000.00

2020	3,130,000.00	3,130,000.00
2019	3,163,000.00	3,163,000.00
2018	2,722,900.00	2,722,900.00
2017	2,110,033.00	2,110,033.00
2016	763,000.00	763,000.00



14. Networking & Memberships:

ORD firmly believes that complementarity, harmony and coordination among relevant actors in the field of humanitarian and development operations blends diversified skills and capabilities and ensure synergy, speed, efficiency and integrity of the operations end the results. Thus, ORD endeavors to be part of major country level aid and development coordination and operational bodies and formats. Currently ORD is member of the following coordination and advocacy bodies:

- Agency Coordinating Body for Afghan Relief and Development (ACBAR)
- UN NFIs and Shelter Coordination Cluster (ESNFI)
- UN Food Security and Agriculture Cluster (FSAC)
- UNICEF Afghanistan Education Cluster
- PATRIP Foundation Germany
- UNOCHA Afghanistan Humanitarian Fund
- UN Water, Sanitation and Hygiene Cluster (WASH)
- Civil Society Empowerment Network
- Global Network for Disaster Risk Reduction -GNDR

15. Current Magnitude of Operations:

Current Team & Experts:

ORD setup a pool of 475 (400 males and 75 females) qualified and professional staff who runs complex humanitarian and relief operations around the country in almost 330 districts of the 34 provinces. Continuous learning, dynamism and flexibility are key values that ORD adhere to during present operational contexts of Afghanistan. We at ORD, thus, maintain a “pool management system” in place, so that we can handle all complexities and technicalities of conflict and crises

related challenges in minimum short time, yet with efficiency, full dedication and transparency. As part of our programming doctrine, we believe in localization and thus, above 75% of ORD recruitment is done locally from the target communities and only senior and professional level staff members are hired from other provinces. We also keep a pool of 340 community volunteers (CVs), mostly our ex-employees and key-community elders, who support our operations during mobilization, local level advocacy and field assessments. The CVs are also help in handling community level disputes and unleash development knowledge.

Current Geo-scope:

ORD works in 22 provinces, where we execute 12 projects/programs in seven sectors with 244,621 direct (132,121 men, 112,500 women and children) and 1.4 million indirect beneficiaries. To manage the country program, we keep four full-fledged regional offices (Nangarhar, Balkh, Kunduz, and Khost) and 22 provincial offices, closely coordinating daily operations with the relevant departments of the de facto-Authorities, United Nations, partners NGO and civil society organizations. ORD Third Party Monitoring (TPM) program covers all Afghanistan, where our TPM teams regularly visiting UNICEF WASH projects for quality, cost and scop conformity.

Indigenous resource management

is the central focus of ORD development doctrine,
for a prosperous Afghanistan.

16. Projects History

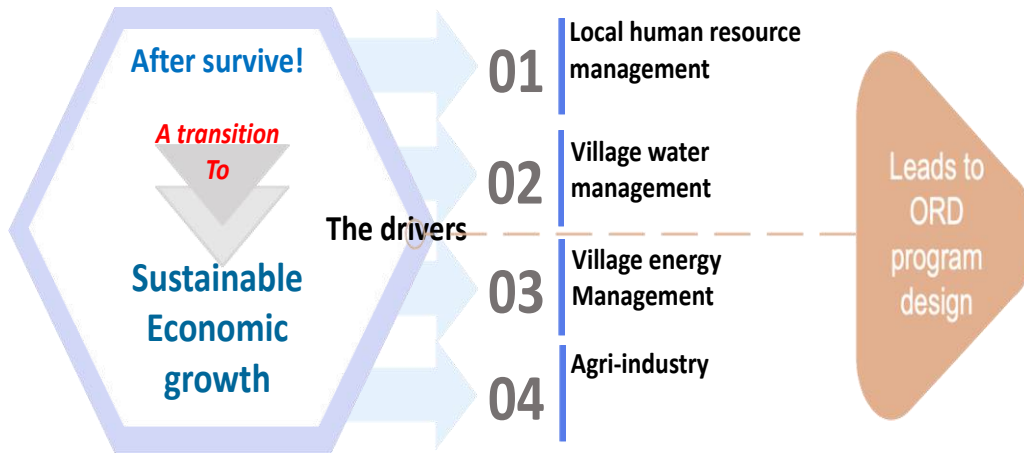
16.1. 2022 Projects:

N	Funding Agency	Name of Project	Brief Descriptions/Components	Location	Project budget	Year of implementation	Current Status
1	NCA/UNDP	Integrated Community Resilience Action (ICRA)	Essential food security and regenerative agricultural, inputs and services supported, and Community resilience and social cohesion strengthened	Samangan, Takhar, Balkh.	2,088,112 USD	2022-2023	Ongoing
2	UNFAO	Sustaining Essential Services Delivery Project (Support for Afghan People)	To provide wheat and other seeds for improving rapid recovery of the most vulnerable families affected by conflict and disaster in the target provinces.	Paktika, Faryab, Kunduz and Farah, Zabul & Sar-e-Pul	912,921.25.00 USD	2022- 2023	Ongoing

3	UNOCHA - AHF	Livestock Protection Package and Vegetable Kit Assistance to minimize drought impacts and safeguard food security in Daykundi Province (Nili)	Provide life-saving emergency livestock protection and livelihood assistance to food-insecure vulnerable households during the lean season months through the provision of livestock protection packages and vegetable kits in Daykundi Province, Nili	Daykundi Province (Nili)	467,140 USD	2021- 2022	Completed
4	UNOCHA - AHF	Transitional Shelter and Shelter Repair/Upgrade Assistance for Natural Disaster (floods) affected households in Farah Province (Farah City)	To provide life-saving assistance to natural disaster-affected people to meet their emergency needs through the provision of Transitional shelter (two rooms and one room) and Shelter Repair/Upgrade in Farah province (Farah city).	Farah (Farah City)	463,224 USD	2022-2023	Ongoing
5	UNOCHA - AHF	Transitional Shelter and Shelter Repair/Upgrade Assistance for Natural Disaster and Conflict affected households in Sar-e-Pul Province (Sar-e-Pul) and Samangan Province (Khuram Wa Sarbagh)	To provide life-saving assistance to natural disaster-affected people to meet their emergency needs through the provision of Transitional Shelter (averaged size) and Shelter Repair/Upgrade in Sar-e-Pul province (Sar-e-Pul) and Samangan Province (Khurram Wa Sarbagh district).	Sar-e-Pul (Sar-e-Pul) and Samangan (Khuram Wa Sarbagh district).	544,388 USD	2022-2023	Ongoing
6	UNOCHA - AHF	Supporting IPC Phase 3 and 4 food-insecure households with Cash for Food Assistance in Farah Province (Farah district)	Provide life-saving cash for food assistance to food-insecure IPC 3 and 4 vulnerable people in Farah Province (Farah District)	Farah (Farah District)	458,910 USD	2022-2023	Ongoing
7	UNOCHA - AHF	Transitional shelter construction, repair & Provision of heating assistance and winter cloth packages to the affected population in Khost (Spera district)	To provide life-saving assistance to natural disaster-affected people to meet their emergency needs through the provision of Transitional Shelter (averaged size) material and Provision of heating assistance through cash payments and winter cloth packages to the same 437 Earthquake affected families in Khost (Spera).	Khost (Spera District)	688,342 USD	2022 - 2023	Ongoing
8	UNOCHA - AHF	WASH assistance to drought and conflict-affected populations in Samangan, Jawzjan, and Paktika provinces	Provision of WASH services to 3957 HHs totaling (27,700 individuals) in Paktika, Samangan and Jawzjan provinces.	Samangan, Jawzjan and Paktika	711,657 USD	2022 and 2023	Ongoing

9	UNHCR	Reintegration of Returnees, IDPs and Host Communities in nine provinces of Northern and North Eastern Regions through community economic empowerment, provision of infrastructure measures and Protection of IDPs and returnees through Non-Food Items Distribution Support.	Strengthening capacities and improve access to Opportunities while fostering social cohesion, women empowerment and supporting persons with specific need PSN with implementation of community protection Measures (CPM) projects in reintegration of returnees, IDPs and host Communities” The program also aims to provide immediate NFI assistance for 10,000 conflicted IDPs who are identified through participatory assessment in the regions.	North and north east 9 Provinces of Afghanistan	5,281,728.00 USD	2022	Completed
10	WFP	Unconditional Seasonal Support Food USS-Food	To prevent a deterioration of food security among highly vulnerable host communities households during the lean season.	Paktika	931,818.00 USD	2022	Completed
11	UNICEF	Independent monitoring (Quality assurance) of Rural water Supply Projects in North and Northeast Afghanistan	Independent monitoring (Quality assurance) of Rural water Supply Projects in the North and Northeast Afghanistan (The projects are being implemented by MRDD and Monitored by ORD)	All regions of Afghanistan	2,522,728.00 USD	2022 - 2023	Ongoing
12	NCA	Climate Smart Economic Empowerment in Feroz nakhchir and Hazrat Sultan districts of Samangan Province	Access to finance, women's economic empowerment and change, gender-sensitive analysis of the value chain of the local products, increase technical skills, knowledge, and competencies of local enterprises and inclusiveness of women in economic activities and decision making play a vital role in climate-smart and economic empowerment.	Samangan Province	176,300.00 USD	2022	Completed

ORD Strategic Intervention

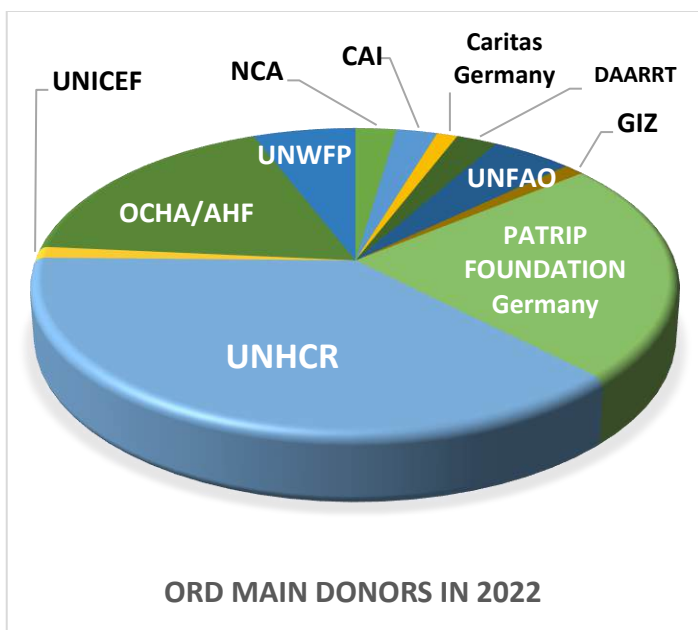


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16.2. Summary of Projects History by Donor:

ORD Donor-wise Funding Status 2016-2022

DONOR NAME	No. of Projects	Budgets (USD)	PERCENTAGE (%)
NCA/UNDP	2	\$2,264,412.12	4.75
CAI	2	\$300,000	0.68
Caritas Germany	1	\$193,800	0.44
DAARRT	2	\$644,091.48	1.46
UNFAO	4	\$912,921.25.00	2.07
GIZ	1	\$54,450	0.12
PATRIP FOUNDATION	20	\$14,167,546.54	32.26
UNHCR	32	\$14,146,013.54	32.21
UNICEF	1	\$2,932,925.27	6.67
OCHA/AHF	15	\$7,084,900.18	16.13
UNWFP	5	\$1,388,490.26	3.16
TOTAL	86	\$44,089,548.98	100%



We are there to facilitate the humanitarian access in times of crises, complexities and conflict.

We make it possible!

16.3 ORD's UN Cluster-wise Funding Status 2016 - 2022

Cluster	No. of Projects	Funding (USD)	PERCENTAGE (%)
Education	6	4,977,764.98	13.612
ES-NFI	37	13,678,535	33.426
FSAC	21	10,634,848	32.447
WASH	10	3,276,014	9.7374
GBV	5	39,953	0.774
Health	6	3,392,300	10.002
TOTAL	85	44,089,548.98	100%



ORD Invest in educating new generation by facilitating and enabling education environment through provision of all education facilities, both soft and the hard components.

Appendix -1

List of ORD Education Projects

N	Project Name and Thematic Area	Beneficiaries			Donor	Year	Province
		Total	F	M			
1	Construction of a Secondary school building consisting of 8 classrooms in Qaracha village, Bagram district Parwan Province	1533 students	533	1000	UNHCR	2013	Parwan
2	Construction of a Secondary school building consisting of 8 classrooms in Paghman district (Chongar area) Kabul Province	1427 students	1000	427	UNHCR	2014	Kabul
3	Construction of a Secondary school building consisting of 8 classrooms in Paghman District (Arghandai) Kabul Province	1285 students (only female)	1285	0	UNHCR	2014	Kabul
4	Construction of a two-story school building with 12 classrooms to improve IDP, Returnee, and host community boys and girls to standard education facilities in Yaka Toot village of Dehdadi District, Balkh Province	11985 students	3987	7998	UNHCR	2018	Balkh
5	Construction of a primary school building consisting of 6 classrooms in Sher Khan Bandar Cluster of Imam Sahib District, Kunduz	5599 students	3312	2287	UNHCR	2019	Kunduz
6	Extension of a high school through the construction of 6 classrooms in Sakhi Camp, Nahr-e-Shahi district, Balkh	19950 (8977 students)	10973	8977	UNHCR	2019	Balkh
7	Literacy training for 100 female and male in Noor Abad Township of Aqcha district, Jawzjan	Beneficiaries	50	50	UNHCR	2019	Jawzjan
8	Construction of school latrines and Water tanks with the installation of water tank to improve female students' access to standard latrine in Qalin Bafan primary school, Nahr-i-Shahi district, Balkh	400 students	195	205	UNHCR	2020	Balkh
9	Construction of school Library & Laboratory in Sakhi Camp High school, Nahr-e-Shahi district, Balkh	2079 students	1088	991	UNHCR	2020	Balkh
10	Construction school facilities in Sher Khan Bandar female high school, Imam Sahib district, Balkh	850 Female students	850	0	UNHCR	2020	Kunduz

11	Provision of 80 Refugee Housing Units (RHU) for classrooms.	9040	2640	6400	UNHCR	2020	North and Northeast
12	WASH in Schools: Provision of safe drinking water <i>Improving female students' access to safe drinking water and hygiene practices inside Almar Female High School through the drilling of deep-water wells, installation of solar system and water reservoir, Almar district, Faryab province.</i>	1380 female students	1380	0	UNHCR	2022	Faryab
13	WASH in Schools: Improving male students' access to safe drinking water and hygiene practices inside Almar Male High School through the installation of a solar system and water tank in Almar district, Faryab province.	2000 male students	0	2000	UNHCR	2022	Faryab
14	Repairing and Upgrading of Naswan-e-Markazi Female High School <i>in Archi District, Kunduz Province</i>	1778 female students	1778	0	UNHCR	2022	Kunduz
15	Repairing & Upgrading of school <i>School Going Boys have Access to Standard Education Facilities through Rehabilitation and Repairing of Abu Mohammad High School in Jar-e-Khoshk village, Baghlan Markazi, Baghlan.</i>	1200 male students	0	1200	UNHCR	2022	Baghlan
16	Repairing & Upgrading of school School, Going Boys & Girls have Access to Standard Education Facilities through the Rehabilitation & Repairing of Cheshma Sher High School in Pul-i-Kumri district, Baghlan	834 students	144	690	UNHCR	2022	Baghlan
17	CCCM Business Management training for 33 Individuals in Kunduz City, Kunduz Province	33 university graduates	16	17	UNHCR	2022	Kunduz

18	<p>School Teacher and administration training, Construction, of School building and facilities---12-Classroom in Returnees Town, Qalam Wal Mena, Center of Khost Province .</p> <p>Two kinds of activities hard and soft were included in the project. Construction of 12-Classroom School, Guard Room, playground area, Toilets building, Septic Tank, Water well, two PCS of water tanks, Boundary wall, site landscaping, Provision of computers, furniture, and solar equipment, and construction of internal roads were the components of hard activities. provision of training sessions for school staff including management and instructors and providing sanitation & hygiene training to school students including girls was another component.</p>	1200 male & female students	200	1000	PATRIP Foundation Germany	2018/19	Khost
19	<p>Teacher Training and construction of Agriculture High School</p> <p>Construction of two-story classroom building, Latrines, Guard room, Tube well with hand pump, PCC road, and walkway, septic tank, greenhouse, vegetable plot, cereals plot, fruit nursery, module garden, water reservoir for irrigation, office & store for research. provision of solar array and equipment such as chairs & tables for students & administration. provision of irrigation training sessions for the school staff and students.</p>	1600 male & female students	1600	0	PATRIP Foundation Germany	2016/17	Khost
20	<p>Construction of new building for Kharoti middle school in Dande Patan district, Paktia</p>	300 students	120	180	PATRIP Foundation Germany	2013	Paktia
Total		64,573	31,151	33,422			